Independent Accountants' Report<br>On Applying Agreed-Upon Procedures

## School Board of Orange County, Florida

Orlando, Florida
We have performed the procedures enumerated below, which were agreed to by Orange County Public Schools ("OCPS") (the specified party) on the billing, cash receipts, and attendance records of Central Florida Young Men's Christian Association, Inc. ("Central Florida YMCA") relating to the outsourcing of the before and after school and full day service care programs for Orange County Public Schools from July 2017 through June 2018. Central Florida YMCA's management is responsible for the billing, cash receipts, and attendance records. The sufficiency of these procedures is solely the responsibility of OCPS. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

Our procedures and associated findings are as follows:

| Step | Procedure Description | Findings |
| :---: | :---: | :---: |
| 1. | Obtain the following documents from OCPS: <br> a. Copy of the contract between the School Board of Orange County, Florida and Central Florida YMCA. <br> b. Copies of the School Age Services Attendance and Revenue Report for 2017 - 2018 for the months of July 2017 through June 2018 for Central Florida YMCA for each school where the Provider operates a before and after school and full day service care program. <br> c. Approved tuition and other fee schedule. | Documents obtained without exception. |
| 2. | Haphazardly select a sample of three months and perform the following: <br> a. Obtain copies of daily attendance records from Central Florida YMCA. <br> b. Compare the number of students in attendance from the daily attendance records obtained in step 2.a. above to the number of students in attendance as reported on the corresponding School Age Services Attendance and Revenue Report for 2017 - 2018 obtained in step 1b above. | The three months selected were August 2017, November 2017, and April 2018. <br> a. Records were obtained without exception. <br> b. See Exhibit $A$ for the results of applying this procedure. |


| Step | Procedure Description | Findings |
| :---: | :---: | :---: |
| 3. | For each of the three months selected in step 2 above, haphazardly select 5 students from the daily attendance records obtained in step 2a above for each school and perform the following: <br> a. Obtain billing and payment history reports for each student for that month. <br> b. Compare the fee charged to the student for that month to the approved tuition and other fee schedule obtained in step 1 c above. <br> c. For students whose tuition and fees were paid through a scholarship, examine the student's registration form for evidence of scholarship approval. <br> d. For students whose tuition and fees were paid through a grant, examine the grant document showing the selected student was included in the grant. | a. Reports obtained without exception. <br> b. The fee charged to each sampled student was the same amount as the fee in the approved tuition and other fee schedule other than the students noted in Exhibit B. <br> c. YMCA does not document evidence of scholarship approval on its registration forms; however, it is documented on the Financial Assistance Application. See results of this procedure at Exhibit B. <br> d. None of the selected students had tuition or fees paid through a grant. |
| 4. | Perform the following procedures for each month from July 2017 through June 2018: <br> a. Obtain a cash receipt report for each month for each school. <br> b. Compare the amount of cash receipts on the cash receipt report obtained in step 4a above to the amount included as gross revenue from families on the School Age Services Attendance and Revenue Report for 2017-2018 obtained in step 1b above. | a. Reports obtained; however, the report was not broken out by school. <br> b. See Exhibit C for the results of applying this procedure. It should be noted that the gross revenue from families on the School Age Services Attendance and Revenue Report for 2017 2018 is revenue on an accrual basis and not on a cash basis. |


| Step | Procedure Description | Findings |
| :---: | :---: | :---: |
| 5. | For each of the three months selected in step 2 above, trace all cash receipts from the cash receipt report obtained in step 4a above to the corresponding bank statement. | Because bank deposits consist of a combination of amounts from the before and after school and full day service care programs for Orange County Public Schools and amounts from other programs and there was no report available to show the breakdown of deposits by program, we were unable to perform this procedure. |
| 6. | Calculate the total gross cash receipts collected by Central Florida YMCA from individuals, third parties and on grants for the period of July 2017 through June 2018 by adding the totals from the monthly cash receipt reports obtained in step 4a above. | The total gross cash receipts collected from individuals and third parties was $\$ 5,499,456.40$. There were no cash receipts from grants. |
| 7. | Perform the following procedures for each month from July 2017 through June 2018: <br> a. Obtain a report of revenue earned on the accrual basis for the after school and full day service care programs for Orange County Public Schools for the period of July 2017 through June 2018. <br> b. Compare the amount of revenue earned on the accrual basis on the report obtained in step 7a above to the amount included as gross revenue from families on the School Age Services Attendance and Revenue Report for 2017-2018 obtained in step 1b above. | a. Obtained an income statement for July 2017 through June 2018. <br> b. See Exhibit D for the results of applying this procedure. |
| 8. | Calculate the portion of funds earned by OCPS from July 2017 through June 2018 by multiplying $13 \%$ by the total gross cash receipts collected by the Central Florida YMCA from individuals and third parties in step 6 above plus $3 \%$ of the total gross cash receipts collected by Central Florida YMCA from grants in step 6 above. | See Exhibit E for the results of applying this procedure. There were no cash receipts from grants. |
| 9. | Calculate the portion of funds earned by OCPS from July 2017 through June 2018 by multiplying $13 \%$ by the total revenue earned on the accrual basis in step 7b above plus $3 \%$ of the total revenue earned on the accrual basis from grants in step 7b above. | See Exhibit E for the results of applying this procedure. There were no cash receipts from grants. |


| Step | Procedure Description | Findings |
| :--- | :--- | :--- |
| 10. | Calculate the portion of funds forwarded to OCPS from <br> July 2017 through June 2018 by adding the total <br> remittance amount noted on the School Age Services <br> Attendance and Revenue Report for 2017 - 2018 for <br> the months of July 2017 through June 2018 obtained <br> in step 1b above. | See Exhibit E for the results of <br> applying this procedure. |

This agreed-upon procedures engagement was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. We were not engaged to and did not conduct an examination or review, the objective of which would be the expression of an opinion or conclusion, respectively, on the billing, cash receipts, and attendance records. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

This report is intended solely for the information and use of the management of Orange County Public Schools and is not intended to be and should not be used by anyone other than the specified party. The purpose of this report is to aid management's review of compliance with certain provisions in the contract for outsourcing of the before and after school and full day service care programs with Central Florida YMCA and is not suitable for any other purpose.

## Cam, Riggs \& Ingram, L.L.C.

Orlando, Florida
August 16, 2019

EXHIBIT A
Students in Attendance

| School | $\begin{array}{c}\text { Month } \\ \text { Attendance from } \\ \text { daily attendance } \\ \text { records }\end{array}$ | $\begin{array}{c}\text { Attendance from } \\ \text { School Age Services } \\ \text { Attendance and } \\ \text { Revenue Report for } \\ \text { 2017-2018 }\end{array}$ | Difference |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: |$]$

EXHIBIT A
Students in Attendance

| School | Month | Attendance from daily attendance records | Attendance from School Age Services Attendance and Revenue Report for 2017-2018 | Difference |
| :---: | :---: | :---: | :---: | :---: |
| Eagle Creek Elementary |  |  |  |  |
|  | August 2017 | 448 | 869 | (421) |
|  | November 2017 | 394 | 497 | (103) |
|  | April 2018 | 708 | 663 | 45 |
| East Lake Elementary |  |  |  |  |
|  | August 2017 | 437 | 746 | (309) |
|  | November 2017 | 379 | 520 | (141) |
|  | April 2018 | 591 | 599 | (8) |
| Forsyth Woods Elementary |  |  |  |  |
|  | August 2017 | 265 | 421 | (156) |
|  | November 2017 | 300 | 357 | (57) |
|  | April 2018 | 458 | 425 | 33 |
| Hillcrest Elementary |  |  |  |  |
|  | August 2017 | 283 | 476 | (193) |
|  | November 2017 | 303 | 418 | (115) |
|  | April 2018 | 502 | 449 | 53 |
| Independence Elementary |  |  |  |  |
|  | August 2017 | 469 | 931 | (462) |
|  | November 2017 | 456 | 611 | (155) |
|  | April 2018 | 755 | 777 | (22) |
| Kaley Elementary |  |  |  |  |
|  | August 2017 | 187 | 448 | (261) |
|  | November 2017 | 212 | 259 | (47) |
|  | April 2018 | 388 | 404 | (16) |
| Lake Sybelia Elementary |  |  |  |  |
|  | August 2017 | 306 | 560 | (254) |
|  | November 2017 | 322 | 431 | (109) |
|  | April 2018 | 502 | 532 | (30) |
| Lake Whitney Elementary |  |  |  |  |
|  | August 2017 | 295 | 597 | (302) |
|  | November 2017 | 283 | 272 | 11 |
|  | April 2018 | 466 | 464 | 2 |
| Lockhart Elementary |  |  |  |  |
|  | August 2017 | 191 | 274 | (83) |
|  | November 2017 | 210 | 219 | (9) |
|  | April 2018 | 278 | 312 | (34) |

EXHIBIT A
Students in Attendance

| School | Month | Attendance from daily attendance records | Attendance from School Age Services Attendance and Revenue Report for 2017-2018 | Difference |
| :---: | :---: | :---: | :---: | :---: |
| McCoy Elementary |  |  |  |  |
|  | August 2017 | 300 | 421 | (121) |
|  | November 2017 | 260 | 314 | (54) |
|  | April 2018 | 397 | 380 | 17 |
| Moss Park Elementary |  |  |  |  |
|  | August 2017 | 600 | 1367 | (767) |
|  | November 2017 | 641 | 798 | (157) |
|  | April 2018 | 1080 | 1068 | 12 |
| Palm Lake Elementary |  |  |  |  |
|  | August 2017 | 391 | 682 | (291) |
|  | November 2017 | 405 | 501 | (96) |
|  | April 2018 | 649 | 619 | 30 |
| Palmetto Elementary |  |  |  |  |
|  | August 2017 | 227 | 210 | 17 |
|  | November 2017 | 208 | 267 | (59) |
|  | April 2018 | 366 | 364 | 2 |
| Pineloch Elementary |  |  |  |  |
|  | August 2017 | 247 | 268 | (21) |
|  | November 2017 | 227 | 340 | (113) |
|  | April 2018 | 405 | 403 | 2 |
| Pinewood Elementary |  |  |  |  |
|  | August 2017 | 99 | 95 | 4 |
|  | November 2017 | 85 | 108 | (23) |
|  | April 2018 | 112 | 68 | 44 |
| Prairie Lake Elementary |  |  |  |  |
|  | August 2017 | 405 | 447 | (42) |
|  | November 2017 | 407 | 504 | (97) |
|  | April 2018 | 558 | 497 | 61 |
| Princeton Elementary |  |  |  |  |
|  | August 2017 | 277 | 438 | (161) |
|  | November 2017 | 278 | 351 | (73) |
|  | April 2018 | 446 | 393 | 53 |
| Rosemont Elementary |  |  |  |  |
|  | August 2017 | 155 | 132 | 23 |
|  | November 2017 | 178 | 270 | (92) |
|  | April 2018 | 265 | 217 | 48 |

## EXHIBIT A

Students in Attendance

| School | Month | Attendance from daily attendance records | Attendance from School Age Services Attendance and Revenue Report for 2017-2018 | Difference |
| :---: | :---: | :---: | :---: | :---: |
| Sunridge Elementary |  |  |  |  |
|  | August 2017 | 339 | 522 | (183) |
|  | November 2017 | 306 | 354 | (48) |
|  | April 2018 | 489 | 447 | 42 |
| Sunset Park Elementary |  |  |  |  |
|  | August 2017 | 416 | 786 | (370) |
|  | November 2017 | 428 | 484 | (56) |
|  | April 2018 | 693 | 681 | 12 |
| Tangelo Park Elementary |  |  |  |  |
|  | August 2017 | 171 | 165 | 6 |
|  | November 2017 | 158 | 206 | (48) |
|  | April 2018 | 248 | 214 | 34 |
| Vista Lakes Elementary |  |  |  |  |
|  | August 2017 | 441 | 945 | (504) |
|  | November 2017 | 419 | 533 | (114) |
|  | April 2018 | 657 | 647 | 10 |
| West Creek Elementary |  |  |  |  |
|  | August 2017 | 452 | 798 | (346) |
|  | November 2017 | 439 | 485 | (46) |
|  | April 2018 | 669 | 661 | 8 |
| Wyndham Lake Elementary |  |  |  |  |
|  | August 2017 | 468 | 496 | (28) |
|  | November 2017 | 440 | 588 | (148) |
|  | April 2018 | 672 | 644 | 28 |

EXHIBIT B
Differences in Tuition Charged and Approved Tuition and Other Fee Schedule

| School | Student | Month | Discount <br> offered | Reason for difference according to <br> YMCA |
| :--- | :--- | :--- | :---: | :--- |
| Aloma Elementary | Sample \#3 | August | $\$ 6.00$ | Student was eligible for free or <br> reduced lunch since school is Title I <br> school so the student automatically <br> qualifies for discounted rates. |
| Aloma Elementary | Sample \#6 | November | $\$ 10.00$ | Sibling discount for multiple students <br> from same family; however, we were <br> unable to examine evidence of <br> multiple students attending the <br> program from the same family. |
| Aloma Elementary | Sample \#11 | April | $\$ 10.00$ | Student was eligible for free or <br> reduced lunch since school is Title I <br> school so the student automatically <br> qualifies for discounted rates. |
| Aloma Elementary | Sample \#14 | April | $\$ 6.00$ | Student was eligible for free or <br> reduced lunch since school is Title I <br> school so the student automatically <br> qualifies for discounted rates. |
| Aloma Elementary | Sample \#15 | April | $\$ 10.00$ | Student was eligible for free or <br> reduced lunch since school is Title I <br> school so the student automatically <br> qualifies for discounted rates. |
| Andover Elementary | Sample \#19 | August | $30 \%$ | Student received a scholarship. |
| Andover Elementary | Sample \#21 | November | $50 \%$ | Student's parent is an OCPS teacher. |
| Andover Elementary | Sample \#22 | November | $\$ 10.00$ | Sibling discount for multiple students <br> from same family. |
| Bay Lake Elementary | Sample \#33 | August | $50 \%$ | Student's parent is an OCPS teacher. |
| Bay Lake Elementary | Sample \#37 | November |  | Slementary |
|  | Sample \#39 | November | $50 \%$ | Student could not be located in the <br> system for this month. The YMCA <br> stated that the student registered, <br> but never attended. |
| Bay Lake Elementary | Sample \#40 | November | $50 \%$ | Student's parent is an OCPS teacher. |
| Bay Lake Elementary | Sample \#45 | April | $50 \%$ | Student's parent is an OCPS teacher. |

EXHIBIT B
Differences in Tuition Charged and Approved Tuition and Other Fee Schedule

| School | Student | Month | Discount offered | Reason for difference according to YMCA |
| :---: | :---: | :---: | :---: | :---: |
| Blankner Elementary | Sample \#46 | August |  | Student could not be located in the system for this month. The YMCA stated that the student did not start until September 4, 2017, but it was noted the student was checked in and out on the August 14, 2017 attendance report. |
| Blankner Elementary | Sample \#48 | August | 50\% | Student's parent is an OCPS teacher. |
| Blankner Elementary | Sample \#52 | November | 30\% | Student received a scholarship; however, we were unable to examine evidence of the scholarship approval. |
| Blankner Elementary | Sample \#54 | November | 50\% | Student's parent is an OCPS teacher. |
| Blankner Elementary | Sample \#57 | April | 50\% | Student's parent is an OCPS teacher. |
| Blankner Elementary | Sample \#58 | April |  | Student could not be located in the system for this month. The YMCA stated that the student stopped attending on November 13, 2017, but it was noted the student was checked in and out on the April 6, 2018 attendance report. |
| Clay Springs Elementary | Sample \#64 | August | 30\% | Student received a scholarship. |
| Clay Springs Elementary | Sample \#65 | August |  | Student could not be located in the system for this month. The YMCA stated that the student registered to attend during August 2017, but it was noted the student was checked in and out on the August 15, 2018 attendance report. |
| Clay Springs Elementary | Sample \#70 | November | 50\% | Student's parent is an OCPS teacher. |
| Clay Springs Elementary | Sample \#74 | April | 50\% | Student's parent is an OCPS teacher. |
| Clay Springs Elementary | Sample \#75 | April | 50\% | Student's parent is an OCPS teacher. |
| Cypress Springs Elementary | Sample \#79 | August | 30\% | Student received a scholarship. |
| Dommerich Elementary | Sample \#91 | August | 30\% | Student received a scholarship. |
| Dommerich Elementary | Sample \#96 | November | 50\% | Student's parent is an OCPS teacher. |

EXHIBIT B
Differences in Tuition Charged and Approved Tuition and Other Fee Schedule

| School | Student | Month | Discount offered | Reason for difference according to YMCA |
| :---: | :---: | :---: | :---: | :---: |
| Dr. Phillips Elementary | Sample <br> \#113 | November | 50\% | Student's parent is an OCPS teacher. |
| Dr. Phillips Elementary | Sample <br> \#114 | November | 30\% | Student received a scholarship. |
| Eagle Creek Elementary | Sample \#125 | August |  | Student could not be located in the system for this month. The YMCA stated that the student did not start attending until October 9, 2017, but it was noted the student was checked in and out on the August 14, 2017 attendance report. |
| Eagle Creek Elementary | Sample \#127 | November | 30\% | Student received a scholarship. |
| Eagle Creek Elementary | Sample \#130 | November | 30\% | Student received a scholarship; however, we were unable to examine evidence of the scholarship approval. |
| Forsyth Woods Elementary | Sample \#157 | November | 30\% | Student received a scholarship. |
| Forsyth Woods Elementary | Sample \#161 | April | \$6.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Forsyth Woods Elementary | Sample \#165 | April |  | Student could not be located in the system for this month. The YMCA stated that the student stopped attending on March 26, 2018, but it was noted the student was checked in and out on the April 2, 2018 attendance report. |
| Hillcrest Elementary | Sample \#166 | August | 30\% | Student received a scholarship. |
| Hillcrest Elementary | Sample <br> \#178 | April |  | Student could not be located in the system for this month. The YMCA stated that the student stopped attending on March 27, 2017 and reenrolled in November 2018, but it was noted the student was checked in and out on the April 5, 2018 and April 12, 2018 attendance reports. |
| Independence Elementary | Sample \#191 | April | 50\% | Student's parent is an OCPS teacher. |
| Independence Elementary | Sample \#195 | April | 50\% | Student's parent is an OCPS teacher. |

EXHIBIT B
Differences in Tuition Charged and Approved Tuition and Other Fee Schedule

| School | Student | Month | Discount offered | Reason for difference according to YMCA |
| :---: | :---: | :---: | :---: | :---: |
| Kaley Lake Como <br> Elementary | Sample <br> \#199 | August | 30\% | Student received a scholarship. |
| Kaley Lake Como Elementary | Sample \#202 | November |  | Student could not be located in the system for this month. The YMCA stated that the student stopped attending on October 30, 2017, but it was noted the student was checked in and out on the November 2017 attendance reports. |
| Kaley Lake Como Elementary | Sample \#204 | November |  | Student could not be located in the system for this month. The YMCA stated that the student started attending on January 15, 2018, but it was noted the student was checked in and out on the August 2017 attendance reports. |
| Kaley Lake Como Elementary | Sample \#206 | April | 30\% | Student received a scholarship; however, we were unable to examine evidence of the scholarship approval. |
| Lake Sybelia Elementary | $\begin{aligned} & \text { Sample } \\ & \text { \#211 } \end{aligned}$ | August | \$11.00 | Student received $\$ 6.00$ discount for sibling discount for multiple students from the same family and received $\$ 5.00$ discount for free or reduced lunch although there was no evidence of this approval. |
| Lake Sybelia Elementary | Sample <br> \#212 | August | 20\% | Student received a scholarship. |
| Lake Sybelia Elementary | Sample \#218 | November | 30\% | Student received a scholarship. |
| Lake Sybelia Elementary | Sample \#221 | April | 30\% | Student received a scholarship. |
| Lake Whitney Elementary | Sample \#230 | August | 50\% | Student's parent is an OCPS teacher. |
| Lake Whitney Elementary | Sample \#237 | April | 50\% | Student's parent is an OCPS teacher. |
| Lockhart Elementary | Sample <br> \#246 | November | 30\% | Student received a scholarship. |
| Lockhart Elementary | Sample \#247 | November | 30\% | Student received a scholarship. |

EXHIBIT B
Differences in Tuition Charged and Approved Tuition and Other Fee Schedule

| School | Student | Month | Discount <br> offered | Reason for difference according to <br> YMCA |
| :--- | :--- | :--- | :---: | :--- |
| McCoy Elementary | Sample <br> \#256 | August | $\$ 5.00$ | Student received a discount for <br> sibling discount for multiple students <br> from the same family and was eligible <br> for free or reduced lunch since school <br> is Title I school so the student <br> automatically qualifies for discounted <br> rates. |
| McCoy Elementary | Sample <br> \#257 | August | $\$ 10.00$ | Student received a discount for <br> sibling discount for multiple students <br> from the same family and was eligible <br> for free or reduced lunch since school <br> is Title I school so the student <br> automatically qualifies for discounted <br> rates. |
| McCoy Elementary | Sample <br> \#258 | August | $\$ 6.00$ | Student was eligible for free or <br> reduced lunch since school is Title I <br> school so the student automatically <br> qualifies for discounted rates. |
| McCoy Elementary | Sample <br> \#259 | August | $\$ 6.00$ | Student received a discount for <br> sibling discount for multiple students <br> from the same family and was eligible <br> for free or reduced lunch since school <br> is Title I school so the student <br> automatically qualifies for discounted <br> rates. |
| McCoy Elementary | Sample <br> \#263 | November | $\$ 10.00$ | Sibling discount for multiple students <br> from same family. |
| McCoy Elementary | Sample <br> \#261 | November | $\$ 10.00$ | Student was eligible for free or <br> reduced lunch since school is Title I <br> school so the student automatically <br> qualifies for discounted rates. |
| McCoy Elementary | Sample <br> \#260 | August | $\$ 6.00$ | Student received a discount for <br> sibling discount for multiple students <br> from the same family and was eligible <br> for free or reduced lunch since school <br> is Title I school so the student <br> automatically qualifies for discounted <br> rates. |
|  | Sample <br> \#262 | November | $\$ 10.00$ | Student was eligible for free or <br> reduced lunch since school is Title I <br> shool so the student automatically |

EXHIBIT B
Differences in Tuition Charged and Approved Tuition and Other Fee Schedule

| School | Student | Month | Discount offered | Reason for difference according to YMCA |
| :---: | :---: | :---: | :---: | :---: |
| McCoy Elementary | Sample \#264 | November | \$5.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| McCoy Elementary | Sample \#265 | November | 30\% | Student received a scholarship; however, we were unable to examine evidence of the scholarship approval. |
| McCoy Elementary | Sample <br> \#267 | April | \$6.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| McCoy Elementary | Sample \#269 | April | \$10.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Moss Park Elementary | Sample \#272 | August |  | Student could not be located in the system for this month. The YMCA stated that there is no student in their system with this name; however, it was noted the student was checked in and out on the August 2017 attendance reports. |
| Moss Park Elementary | Sample <br> \#276 | November | 30\% | Student received a scholarship. |
| Palm Lake Elementary | Sample \#290 | August | 30\% | Student received a scholarship. |
| Palm Lake Elementary | Sample \#291 | November | 30\% | Student received a scholarship. |
| Palmetto Elementary | Sample \#301 | August | \$6.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Palmetto Elementary | Sample \#302 | August | \$12.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Palmetto Elementary | Sample \#303 | August | \$6.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |

EXHIBIT B
Differences in Tuition Charged and Approved Tuition and Other Fee Schedule

| School | Student | Month | Discount offered | Reason for difference according to YMCA |
| :---: | :---: | :---: | :---: | :---: |
| Palmetto Elementary | Sample \#304 | August | \$6.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Palmetto Elementary | Sample \#305 | August | \$12.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Palmetto Elementary | Sample \#306 | November | \$10.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Palmetto Elementary | Sample \#307 | November | \$5.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Palmetto Elementary | Sample \#308 | November | \$10.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Palmetto Elementary | Sample \#309 | November | \$5.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Palmetto Elementary | Sample \#314 | April | \$5.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Pineloch Elementary | Sample \#316 | August | \$6.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Pineloch Elementary | Sample \#317 | August | \$6.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Pineloch Elementary | Sample <br> \#319 | August | 50\% | Student's parent is an OCPS teacher. |

EXHIBIT B
Differences in Tuition Charged and Approved Tuition and Other Fee Schedule

| School | Student | Month | Discount offered | Reason for difference according to YMCA |
| :---: | :---: | :---: | :---: | :---: |
| Pineloch Elementary | Sample \#320 | August | \$6.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Pineloch Elementary | Sample <br> \#321 | November | \$5.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Pineloch Elementary | Sample \#322 | November | \$6.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Pineloch Elementary | Sample \#324 | November | \$10.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Pineloch Elementary | Sample \#325 | November | \$5.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Pineloch Elementary | Sample \#327 | April |  | Student could not be located in the system for this month. The YMCA stated that all charges for April 2018 were voided and no payment was collected, but it was noted the student was checked in and out on the April 2018 attendance reports. |
| Pineloch Elementary | Sample \#329 | April | \$6.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Pinewood Elementary | Sample <br> \#331 | August | \$6.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Pinewood Elementary | Sample <br> \#332 | August | \$6.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |

EXHIBIT B
Differences in Tuition Charged and Approved Tuition and Other Fee Schedule

| School | Student | Month | Discount offered | Reason for difference according to YMCA |
| :---: | :---: | :---: | :---: | :---: |
| Pinewood Elementary | Sample \#333 | August | \$6.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Pinewood Elementary | Sample \#334 | August | \$6.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Pinewood Elementary | Sample \#335 | August | \$6.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Pinewood Elementary | Sample \#336 | November | \$5.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Pinewood Elementary | Sample \#337 | November | \$5.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Pinewood Elementary | Sample \#339 | November | \$5.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Pinewood Elementary | Sample \#341 | April | 30\% | Student received a scholarship. |
| Pinewood Elementary | Sample <br> \#342 | April | \$5.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Pinewood Elementary | Sample \#343 | April | \$5.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Princeton Elementary | Sample \#363 | August |  | Student could not be located in the system for this month. The YMCA stated that the student started attending on August 27, 2017, but there were no charges for August 2017. |

EXHIBIT B
Differences in Tuition Charged and Approved Tuition and Other Fee Schedule

| School | Student | Month | Discount offered | Reason for difference according to YMCA |
| :---: | :---: | :---: | :---: | :---: |
| Princeton Elementary | $\begin{aligned} & \text { Sample } \\ & \# 368 \end{aligned}$ | November | 30\% | Student received a scholarship. |
| Princeton Elementary | Sample \#369 | November |  | Student could not be located in the system for this month. The YMCA stated that the student did not attend in November 2017, but it was noted the student was checked in and out on the November 2017 attendance reports. |
| Princeton Elementary | Sample \#370 | November |  | Student could not be located in the system for this month. The YMCA stated that the student did not attend in November 2017, but it was noted the student was checked in and out on the November 2017 attendance reports. |
| Rosemont Elementary | Sample \#376 | August | \$5.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Rosemont Elementary | Sample <br> \#378 | August | \$6.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Rosemont Elementary | Sample \#379 | August | \$6.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Rosemont Elementary | Sample \#380 | August | \$6.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Rosemont Elementary | $\begin{aligned} & \text { Sample } \\ & \# 381 \end{aligned}$ | November | \$6.00 | Student was eligible for free or reduced lunch since school is Title I school so the student automatically qualifies for discounted rates. |
| Rosemont Elementary | Sample <br> \#382 | November | 30\% | Student received a scholarship; however, we were unable to examine evidence of the scholarship approval. |

EXHIBIT B
Differences in Tuition Charged and Approved Tuition and Other Fee Schedule

| School | Student | Month | Discount <br> offered | Reason for difference according to <br> YMCA |
| :--- | :--- | :--- | :---: | :--- |
| Rosemont <br> Elementary | Sample <br> \#383 | November | $\$ 12.00$ | Student was eligible for free or <br> reduced lunch since school is Title I <br> school so the student automatically <br> qualifies for discounted rates. |
| Rosemont <br> Elementary | Sample <br> $\# 384$ | November | $30 \%$ | Student received a scholarship; <br> however, we were unable to examine <br> evidence of the scholarship approval. |
| Rosemont <br> Elementary | Sample <br> \#385 | November | $\$ 10.00$ | Student was eligible for free or <br> reduced lunch since school is Title I <br> school so the student automatically <br> qualifies for discounted rates. |
| Rosemont <br> Elementary | Sample <br> $\# 387$ | April | $\$ 12.00$ | Student was eligible for free or <br> reduced lunch since school is Title I <br> school so the student automatically <br> qualifies for discounted rates. |
| Rosemont <br> Elementary | Sample <br> $\# 390$ | April |  | Student could not be located in the <br> system for this month. The YMCA <br> stated that the student did not |
| attend in April 2018, but it was noted |  |  |  |  |
| the student was checked in and out |  |  |  |  |
| on the April 2018 attendance reports. |  |  |  |  |$|$

EXHIBIT B
Differences in Tuition Charged and Approved Tuition and Other Fee Schedule

| School | Student | Month | Discount offered | Reason for difference according to YMCA |
| :---: | :---: | :---: | :---: | :---: |
| Tangelo Park Elementary | Sample \#424 | August | 30\% | Student received a scholarship. |
| Tangelo Park Elementary | Sample \#425 | August | 30\% | Student received a scholarship. |
| Tangelo Park Elementary | Sample \#426 | November |  | Student could not be located in the system for this month. The YMCA stated that the student did not attend in November 2017, but it was noted the student was checked in and out on the November 2017 attendance reports. |
| Tangelo Park Elementary | Sample <br> \#427 | November | 30\% | Student received a scholarship. |
| Tangelo Park Elementary | Sample <br> \#428 | November | 30\% | Student received a scholarship. |
| Tangelo Park Elementary | Sample \#429 | November |  | Student could not be located in the system for this month. The YMCA stated that the student did not attend in November 2017, but it was noted the student was checked in and out on the November 2017 attendance reports. |
| Tangelo Park Elementary | Sample \#430 | November | 30\% | Student received a scholarship. |
| Tangelo Park Elementary | Sample <br> \#432 | April | 50\% | Student's parent is an OCPS teacher. |
| Tangelo Park Elementary | Sample \#434 | April | 30\% | Student received a scholarship. |
| Vista Lakes Elementary | Sample \#450 | April | 50\% | Student's parent is an OCPS teacher. |
| West Creek Elementary | Sample \#451 | August | 50\% | Student's parent is an OCPS teacher. |
| Wyndham Lakes Elementary | Sample <br> \#475 | November | 30\% | Student received a scholarship. |

EXHIBIT C
Comparison of Cash Receipts
from July 2017 through June 2018

|  | Total cash receipts <br> from Cash Receipts <br> Reports | Total gross revenue from <br> School Age Service <br> Attendonce and Revenue <br> Report for 2017-2018 | Difference |
| :--- | :---: | :---: | :---: |
| Total | $\$ 5,499,456.40$ | $\$ 5,277,195.35$ | $\$ 222,261.05$ |

EXHIBIT D
Comparison of Accrual Revenue from July 2017 through June 2018

| School | Total accrual revenue <br> from Income <br> Statement | Total gross revenue from <br> School Age Service <br> Attendance and Revenue <br> Report for 2017-2018 | Difference |
| :--- | :---: | :---: | :---: |
| Aloma Elementary | $\$ 100,749.35$ | $\$ 97,524.92$ | $\$ 3,224.43$ |
| Andover Elementary | $\$ 284,878.38$ | $\$ 273,651.22$ | $\$ 11,227.16$ |
| Avalon Middle | $\$ 76,375.00$ | $\$ 39,031.95$ | $\$ 37,343.05$ |
| Bay Lake Elementary | $\$ 175,737.60$ | $\$ 169,820.01$ | $\$ 5,917.59$ |
| Blankner Elementary | $\$ 212,521.91$ | $\$ 206,826.26$ | $\$ 5,695.65$ |
| Clay Springs Elementary | $\$ 209,372.15$ | $\$ 199,349.31$ | $\$ 10,022.84$ |
| Cypress Springs Elementary | $\$ 279,729.34$ | $\$ 266,880.20$ | $\$ 12,849.14$ |
| Dommerich Elementary | $\$ 171,510.05$ | $\$ 166,343.89$ | $\$ 5,166.16$ |
| Dr. Phillips Elementary | $\$ 190,573.60$ | $\$ 185,282.71$ | $\$ 5,290.89$ |
| Eagle Creek Elementary | $\$ 187,548.50$ | $\$ 183,442.60$ | $\$ 4,105.90$ |
| Eagle's Nest Elementary | $\$(1,642.00)$ | $\$-$ | $\$(1,642.00)$ |
| East Lake Elementary | $\$ 196,732.80$ | $\$ 188,261.77$ | $\$ 8,471.03$ |
| Forsyth Woods Elementary | $\$ 114,017.83$ | $\$ 111,563.97$ | $\$ 2,453.86$ |
| Hillcrest Elementary | $\$ 126,362.80$ | $\$ 122,497.77$ | $\$ 3,865.03$ |
| Independence Elementary | $\$ 219,481.80$ | $\$ 213,597.54$ | $\$ 5,884.26$ |
| Kaley Elementary | $\$ 125,011.75$ | $\$ 119,552.85$ | $\$ 5,458.90$ |
| Lake Sybelia Elementary | $\$ 204,240.45$ | $\$ 187,895.18$ | $\$ 16,345.27$ |
| Lake Whitney Elementary | $\$ 119,892.50$ | $\$ 116,349.44$ | $\$ 3,543.06$ |
| Lockhart Elementary | $\$ 79,987.66$ | $\$ 76,548.66$ | $\$ 3,439.00$ |
| McCoy Elementary | $\$ 99,807.29$ | $\$ 95,500.52$ | $\$ 4,306.77$ |
| Moss Park Elementary | $\$ 414,506.75$ | $\$ 382,918.80$ | $\$ 31,587.95$ |
| Palm Lake Elementary | $\$ 195,525.95$ | $\$ 184,811.24$ | $\$ 10,714.71$ |
| Palmetto Elementary | $\$ 82,411.67$ | $\$ 79,868.27$ | $\$ 2,543.40$ |
| Pineloch Elementary | $\$ 99,670.83$ | $\$ 96,170.25$ | $\$ 3,500.58$ |
| Pinewood Elementary | $\$ 27,178.20$ | $\$ 26,064.09$ | $\$ 1,114.11$ |
| Prairie Lake Elementary | $\$ 165,840.65$ | $\$ 157,818.48$ | $\$ 8,022.17$ |
| Princeton Elementary | $\$ 199,367.40$ | $\$ 179,742.63$ | $\$ 19,624.77$ |
| Rosemont Elementary | $\$ 59,823.30$ | $\$ 57,684.81$ | $\$ 2,138.49$ |
| SunRidge Elementary | $\$ 120,939.35$ | $\$ 116,903.93$ | $\$ 4,035.42$ |
| Sunset Park Elementary | $\$ 297,592.88$ | $\$ 273,018.38$ | $\$ 24,574.50$ |
| Tangelo Park Elementary | $\$ 51,105.37$ | $\$ 49,729.85$ | $\$ 1,375.52$ |
| Vista Lakes Elementary | $\$ 227,258.90$ | $\$ 212,484.07$ | $\$ 14,774.83$ |
| West Creek Elementary | $\$ 266,201.30$ | $\$ 245,302.01$ | $\$ 20,899.29$ |
| Wyndham Lakes Elementary | $\$ 202,219.60$ | $\$ 194,757.77$ | $\$ 7,461.83$ |
|  | $\$ 5,582,530.91$ | $\$ 5,277,195.35$ | $\$ 305,335.56$ |
|  |  |  |  |

EXHIBIT E
Calculation of Funds Earned by OCPS and Amounts Remitted to OCPS
from July 2017 through June 2018

|  | Funds earned by OCPS <br> based on cash receipts <br> (13\% of cash receipts from <br> Cash Receipts Reports) | Funds earned by OCPS <br> based on accrual revenue <br> (13\% of accrual revenue <br> from Income Statement) | Total remit amount from <br> School Age Services <br> Attendance ond Revenue <br> Report for 2017-2018 |
| :--- | :---: | :---: | :---: |
| Total | $\$ 714,929.33$ | $\$ 725,729.02$ | $\$ 686,035.40$ |

